

# Adult Inpatient Wards in acute hospitals

## Safer Nursing Care Tool (SNCT)

The National Quality Board (NQB) publication Supporting NHS providers to deliver the right staff, with the right skills, in the right place at the right time: Safe, sustainable and productive staffing (2016) outlines the expectations and framework within which decisions on safe and sustainable staffing should be made to support the delivery of safe, effective, caring, responsive and well-led care on a sustainable basis. The publication makes reference to the NICE guidance - the 'Safe Staffing Guideline for Nursing in Adult Inpatient Wards in Acute Hospitals', which was published in 2014 and advises that it is considered in conjunction with the National Quality Board guidance.

Both publications emphasise the need for developing evidence based, patient need driven, staffing levels in inpatient ward settings utilising a NICE endorsed toolkit alongside the guidance. The Safer Nursing Care Tool (SNCT) is one method that can be used to assist chief nurses to determine optimal nurse staffing levels. The SNCT received NICE endorsement in 2014 acknowledging that it meets the requirements set out in the NICE guideline 'Safe staffing for adult inpatient wards' (NICE, 2014).

### Ensuring safe, sustainable and productive staffing

The Safer Nursing Care Tool is:

- ◆ A NICE endorsed, evidence based, tool which enables nursing staff to assess the acuity and dependency of patients which is aligned to a staffing multiplier to provide a recommended establishment based on the actual needs of the patients
- ◆ Appropriate for use in any adult inpatient ward in acute hospitals within England (although further work is underway to adapt the tool for use in other clinical setting and other countries, see section on ongoing development of the tool)
- ◆ Used in conjunction with Nurse Sensitive Indicators (NSIs), patient and staff outcomes that can be linked to nurse staffing such as patient falls and pressure ulcer incidence
- ◆ Able to support benchmarking activity in organisations when used across trusts. This will guide consistent decision making in setting safe and sustainable nurse establishments in line with agreed standards across similar care settings in England care settings in England.

### Benefits of the Safer Nursing Care Tool

**SNCT is a NICE endorsed tool embracing all the principles that should be considered when evaluating decision support tools described in 'Safe, sustainable and productive staffing - An improvement resource for adult inpatient wards in acute hospitals' (NHSI 2017)**

**Measurement** of acuity and/or dependency

**Accurate** data collection methodology

#### Nurse Sensitive Indicators

organisation level metrics to monitor the impact of staffing levels on the quality of patient care and outcomes, the use of resources and on staff themselves' (NHSI 2017), allied to acuity and/or dependency measurement

#### Evidence based Nursing multipliers

to support professional judgement.

## The development process

The Safer Nursing Care Tool was developed and validated by NHS experts. This included recalibrating the tool using the UK Nursing Database, which at that time included 1,000 best practice wards (those achieving a pre-determined quality rating) and some 119,000 nursing interventions delivered to almost 2,800 patients in 14 care groups over two years. This was important to ensure the staffing recommendations derived were not perpetuating poor practice standards.

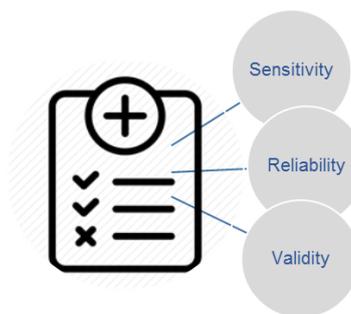
The SNCT tool was tested in Teaching and District General Hospitals in England and across NHS Scotland, to confirm that the tool was robust and easy to use.

In 2012 the Shelford Chief Nurses sub-group commissioned an expert working group to review the tool, its criteria definitions and update the multiplier values (associated nursing resource) to ensure the SNCT is still current and applicable.

The multiplier values reflect the whole time equivalent (WTE) nurse staffing required to provide care for patients who have been assessed at the appropriate SNCT levels. This full review was undertaken in response to updated levels of critical care for adults (2009) as well as the need to take account of the changes such as:

- ◆ The ageing population's impact on inpatient dependency and acuity
- ◆ Rapid throughput and shorter patient-stays
- ◆ Decreasing registered nurse direct care time and the corresponding rise in support worker direct care time
- ◆ New roles and support staff; e.g. band 4 nursing Assistants\* and band 1-3 housekeepers.

**The updated tool was formally approved by the Shelford Chief Nurses and NHS England in 2013 and endorsed by NICE in 2014**



## Future developments

The SNCT team are currently adapting the nursing multiplier (resource) to provide an accurate method to identify care hours per patient day (CHPPD), the new metric used to enable benchmarking with peers via the Model Hospital dashboard (NHSI,2016). This will provide CHPPD based on the actual patient acuity and dependency of the patient group cared for in individual wards supporting safe sustainable productive nurse staffing.

## The opportunity

To license the adult inpatient ward Safer Nursing Care Tool.

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